



# **Implementing decentralization with success**

## **SOME KEY PRINCIPLES**



# Some key principles

- **Decentralization is a management mode, not an objective as such.**

**The objective is to improve the management of the education system.**

- **Subsidiarity is a useful principle to guide the distribution of authority and responsibilities.**
- **Subsidiarity: a matter ought to be handled by the least centralized actor capable of addressing that matter effectively**



## Some key principles

- **To assess the capacity and the effectiveness of an actor, it is useful to keep in mind the following two points:**
- **The need for balance between the mandate and the resources, assets and competences of actors.**
- **The need for balance between professionalism, autonomy and accountability.**



## Some key principles

- **Complementarity and clear role definitions between the different actors are crucial to the success of decentralization.**
- **Balance between professional-technical expertise and political legitimacy.**
- **Balance between local autonomy and central regulation.**
- **The State plays a key role. Its effectiveness is crucial.**